Smart Cities and the Future of Mobility
PUBPOL 750.306
WINTER TERM 2020

Instructor Contact Information
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Course Information
Tuesday & Thursday, 2:30-3:50PM, Weill Hall Room 1110

Instructor Office Hours
Wednesday 4-5 PM and by appointment

Course Objectives
What are smart cities? What makes them smart? Are they equitable and accessible? The aim of this hands-on applied policy course is to introduce students to smart cities and the rapidly evolving mobility ecosystem. The transportation/mobility system is a major component of a smart city. Hence, this course will focus on the rise of the new mobility ecosystem which includes micro-transit, autonomous vehicles, ride-hailing, bike-sharing, car-sharing, electric scooters, smart parking, etc.

- The key objective of the course is for students to learn a systems approach to policy analysis and public management of smart cities and emerging mobility technologies.
- To achieve this learning objective
  - We will revisit the U.S. DOT Smart Cities Challenge and the applications submitted by the 7 finalists throughout the course.
  - Participate in class discussions (10 percent of grade)
  - Complete weekly reflections on the readings (60 percent of grade)
  - Conduct a group final project memo and presentation (30 percent of grade)

The course will take a people centered approach to the technology, management and policy analysis for smart cities and the mobility ecosystem. We will take a critical approach that is concerned with ethics, values, human development and equity. The course features guest lectures from experts in smart cities and the new mobility space.
Course Assignments/Due Dates

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Individual/Team</th>
<th>Assigned</th>
<th>Due Date</th>
<th>% of Final Grade</th>
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</thead>
<tbody>
<tr>
<td>Weekly Journal reflection on readings/Case-studies</td>
<td>Individual</td>
<td></td>
<td>On Tuesdays by noon</td>
<td>60</td>
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<tr>
<td>Final Project Report</td>
<td>Team</td>
<td>March 3</td>
<td>April 21</td>
<td>20</td>
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<tr>
<td>Final Presentation</td>
<td></td>
<td></td>
<td>April 21</td>
<td>10</td>
</tr>
<tr>
<td>Class participation</td>
<td>Individual</td>
<td></td>
<td></td>
<td>10</td>
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</tbody>
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*Weekly Journal reflection on readings/guest lecture/Case-studies: short 1 page (max) reflection of the readings and application of the reading concepts.*

*Reading questions will be provided.*

*Final Project:* Each student will be assigned to a team of approximately 3. The team will act as a judging panel for the Smart Cities Challenge. The team must select a winner among the 7 finalists applications. The team must submit a memo (5 page max) justifying their selection based on concepts, readings and insights from the guess speakers. The memo must also make recommendations to improve the implementation plan of the winner. The project report will be based on 1) instructor assessment (10%), 2) peer evaluations (5%), and 3) self assessment (5%).

Class participation: Students are expected to be active participants in class discussions, guest lectures and help to foster an inclusive classroom environment.

**Materials**

- There are no required textbooks for this class.

**FORD SCHOOL OF PUBLIC POLICY INCLUSIVITY STATEMENT**

Members of the Ford School community represent a rich variety of backgrounds and perspectives. We are committed to providing an atmosphere for learning that respects diversity. While working together to build this community we ask all members to:

- share their unique experiences, values and beliefs
- be open to the views of others
- honor the uniqueness of their colleagues
- appreciate the opportunity that we have to learn from each other in this community
- value one another’s opinions and communicate in a respectful manner
- keep confidential discussions that the community has of a personal (or professional) nature
- use this opportunity together to discuss ways in which we can create an inclusive environment in Ford classes and across the UM community
**Accommodations for Students with Disabilities:** If you believe you need an accommodation for a disability, please let your instructor know at your earliest convenience. Some aspects of courses may be modified to facilitate your participation and progress. As soon as you make your instructor aware of your needs, they can work with the Services for Students with Disabilities (SSD) office to help determine appropriate academic accommodations. Any information you provide will be treated as private and confidential.

**Student Mental Health and Well-Being Resources:** The University of Michigan is committed to advancing the mental health and wellbeing of its students. We acknowledge that a variety of issues, such as strained relationships, increased anxiety, alcohol/drug problems, and depression, directly impacts students’ academic performance. If you or someone you know is feeling overwhelmed, depressed, and/or in need of support, services are available. For help, contact Counseling and Psychological Services (CAPS) and/or University Health Service (UHS). For a listing of other mental health resources available on and off campus, visit: http://umich.edu/~mhealth/

Please review additional information and policies regarding academic expectations and resources at the Ford School of Public Policy at this link:

http://fordschool.umich.edu/academics/expectations
Course Schedule

Module 1 Smart Cities: An ecosystems and interaction perspective
Module 2 Mobility: Connecting People
Module 3 Mobility: Technology and Innovation
Module 4 Mobility Public Management: A systems approach
Module 5 Mobility Policy Frameworks

Module 1 Smart Cities: An ecosystem and interaction perspective

Jan 9 Course Overview and Introduction to Smart Cities
Learning Objectives: Overview, history and definition of smart cities
Pre-assignment: None

Jan 14 No class

Jan 16 Smart Cities: A Critical View
Learning Objectives: Understand and synthesize the Mechanistic and Non-Mechanistic view of Smart Cities.
Reflection Question: Describe how your applicant describes a smart city? Does the applicant use a Mechanistic and Non-Mechanistic view of smart cities?
Required Reading and Activities:

- Reading your city’s application. Smart City Challenge website, https://www.transportation.gov/smartcity/7-finalists-cities

Optional Reading and Activities:

- The city is not a massive machine, Luis Bettencourt, Livemint, https://www.livemint.com/Politics/k1CagCp3wad3ousVIX3cAP/The-city-is-not-a-massive-machine-says-Luis-Bettencourt.html

**Jan 21 Systems Thinking and Mobility: A primer**

Learning Objectives:

Reflection Question: Apply system thinking to an issue area of concern for your Smart City. Create a simplified system diagram. Identify a leverage point in the system.

Required Reading and Activities:

• Watch, “In a world of systems,” https://youtu.be/A_BtS008J0k
• Watch, “Sustainable Systems,” Parts 1 to 4.  https://youtu.be/HMmChILZZHg
• Read Donella, Meadows, Leverage Points: Places to Intervene in a System, Sustainability Institute, 1999., Chapters 1-3

**Jan 23 Systems Thinking and Mobility: System Archetypes**

Learning Objectives:

Required Reading and Activities:

• System Thinking for Social Change, pages 1-5, Peter Stroh

Optional Reading and Activities:

• The Fifth Discipline, Peter Senge, Chapter 1-2

**Module 2 Mobility: Connecting People**

**Jan 28 Economic mobility**

Learning Objectives: Overview of the role of transportation in economic mobility

Pre-assignment: How does the applicant connect transportation to economic mobility?

Required Reading and Activities:
• Smart City Challenge website, https://www.transportation.gov/smartcity/7-finalists-cities

Optional Reading and Activities:

Jan 30 Economic mobility
Learning Objectives: Overview of the role of transportation in economic mobility
Pre-assignment:

Required Reading and Activities:
• https://opportunityinsights.org/

Optional Reading and Activities:
Feb 4 Accessibility and Equity

Learning Objectives: Introduction to the planning and political economy of transportation justice
Pre-assignment: How does your applicant address equity? Accessibility? Is public transit part of the plan?

Required Reading and Activities:
- Public transportation can be a ride out of poverty, Rosabeth Moss Kanter, https://www.bostonglobe.com/opinion/2015/05/25/public-transportation-can-ride-out-poverty/KtzBMWFo1Xpsqks7NfbYxL/story.html

Optional Reading and Activities:

Feb 6 Accessibility and Equity

Learning Objectives: Introduction to the planning and political economy of transportation justice
Pre-assignment:

Required Reading and Activities:
- The Longest Distance between two points, This American Life, https://www.thisamericanlife.org/629/expect-delays/act-three-0
- https://www.civilrightsteaching.org/desegregation/transportation-protests/

Optional Reading and Activities:
- Title VI is Broken, NextCity, https://nextcity.org/daily/entry/title-vi-is-broken-heres-how-transit-leaders-can-fix-it


**Feb 10: Christ Hart** POLICY TALKS @ THE FORD SCHOOL

*Opportunities and challenges of autonomous vehicles: Role of governments?*

Join us to hear Christopher Hart, former Chairman of the National Transportation Safety Board discuss opportunities of autonomous vehicles and the challenges they present to federal, state and local governments.

**WHEN:**
Monday, February 10, 2020 4:00 pm to 5:20 pm

**LOCATION:**
Weill Hall, Annenberg Auditorium (1120)
735 S. State Street, Ann Arbor MI 48109

**Feb 11: Mobility: Interaction and Social Isolation -> guest lecture: Alexandra Murphy, Department of Sociology**

Pre-assignment: TBD

Required Reading and Activities:

- TBD

Optional Reading and Activities:


**Feb 13: Mobility: Interaction and Social Isolation -> Aging -> Guest lecture Lisa Molnar, UM Transportation Research Institute**

Required Reading and Activities:

- TBD

Optional Reading and Activities:
• Big Data and the Well-Being of Women and Girls: Applications on the Social Science Frontier, April 2017, data2x, https://eprints.soton.ac.uk/407908/1/Big_Data_and_the_Well_Being_of_Women_and_Girls.pdf

Module 3 Mobility: Technology and Innovation

Feb 18 Shared and On-Demand Mobility
Learning Objectives: Learn the taxonomy of new mobility services
Pre-assignment: Does the applicant connect shared or on-demand mobility to outcomes for people? If so, how? Is it accessible? Is the plan equitable?

Required Reading and Activities:

Optional Reading and Activities:

Feb 20 No class

Required Reading and Activities

• EU-US Symposium Briefing Papers
  o briefing Paper Overview page 3-6.
  o Places where people live, work and play, pages 13-17
Feb 25 Smart Parking
Learning Objectives: Learn about the innovations in the parking industry and how they are related to congestion and pollution reduction.

Pre-assignment: How is the applicant’s proposal connected to parking? What are the implications on congestion and pollution?

Required Reading and Activities:


Optional Reading and Activities:

Feb 27 Shared and On-Demand Mobility -> Speaker: Cam Mullen, Spin Scooters or [Allen Greenberg] from Federal Highway Administration

Learning Objectives:
Pre-assignment:

Required Reading and Activities:

- EU-US Symposium Briefing Papers
  - Synthesis of the Socio-Economic Effects of Connected and Automated,
  - Vehicles and Shared Mobility-Freight, pages 7-12

Mar 3 - Mar 5: Spring Break
March 10 Connected and Automated Vehicles

Learning Objectives: Learn the taxonomy connected and automate vehicles. Principles of Autonomous Urbanism

Pre-assignment: What is the relationship between public transit and autonomous urbanism? How’s does the applicant address equity to autonomous vehicles?

Required Reading and Activities:
- EU-US Symposium Briefing Papers
- Connected and Automated Vehicles and Travel Behavior Impacts, pages18-23
- Blueprint for Autonomous Urbanism, National Association of City Transportation Officials (NAACTO), https://nacto.org/publication/bau/blueprint-for-autonomous-urbanism/

Optional Reading and Activities:

March 12 Connected and Automated Vehicles -> Speaker: Richard Ezekiel, Urban Institute

Learning Objectives:
Pre-assignment:

Required Reading and Activities:
- TBD

Optional Reading and Activities:

Module 4 Public Management: An ecosystems approach

Mar 17 Managing Mobility Innovations
Learning Objectives: The need for collaboration between varied stakeholders to manage innovation.
Pre-assignment: Does the applicant have a plan and the capacity to management to various pieces of the proposed innovations?
Required Reading and Activities:
- EU-US Symposium Briefing Papers: Connected and Automated Vehicle Impacts of Stakeholder Responses, pages 24-31


Optional Reading and Activities:

**Mar 19 Building Capacity**
Learning Objectives: A survey of programs and strategies around the country to build capacity and expertise in mobility.
Pre-assignment:

Required Reading and Activities:

Optional Reading and Activities:

**Mar 24 Ecosystem Management -> Speaker: Rik Williams, Policy and Economics, Uber**

Learning Objectives:
Pre-assignment: Map the stakeholder ecosystem of the applicant’s proposal. Apply the platform approach described in “Governing in the City” to taxi’s and ride-hailing.

Required Reading and Activities:
• TBD

Optional Reading and Activities:
• (HBS Case) Uber and the Taxi Industry

**Mar 26 Ecosystem Management**

Learning Objectives:
Pre-assignment:

Required Reading and Activities:

Optional Reading and Activities:

**Mar 31 Multi-modal Integration**

Learning Objectives:
Pre-assignment: What is the applicant’s multi-modal integration plan?

Required Reading and Activities:

- How cities are integrating rideshare and public transportation:

Optional Reading and Activities:
- Public Transit and Bike Sharing, TCRP SB-27,

**April 2 Policy simulation**

Learning Objectives:
Pre-assignment:

Required Reading and Activities:

- Read EU-US Symposium Briefing Papers
- Read personas

Optional Reading and Activities:

**April 7 Industry Working with Cities **

-> Speaker: Jon Coleman, City Solutions, Ford Motor Company

Learning Objectives: Integrating traditional and emerging mobility modes. What does the evidence say?
Pre-assignment: Based on the policy simulation, select a persona and describe how they would fair under the 2 scenarios.

Required Reading and Activities:

- David Zipper, Private Mobility Services Need To Share Their Data. Here’s How

Optional Reading and Activities:
- Streamlining the London Tube with Data -
Module 5 Mobility Policy Frameworks

Apr 9 U.S. Automated Vehicle Policy
Learning Objectives: Introduction to voluntary industry self-regulation regimes.
Pre-assignment:
Required Reading and Activities:


Optional Reading and Activities:

Apr 14 State Level Mobility Policy -> Jean Ruestman, Office of Passenger Transportation, Michigan Department of Transportation

Learning Objectives:
Pre-assignment:
Required Reading and Activities: TBD

Optional Reading and Activities:

Apr 16 Final Project Presentations
Learning Objectives:
Pre-assignment:

Optional Reading and Activities:

Apr 21 Final Project Presentations
Learning Objectives:
Pre-assignment: Written Final project due
Required Reading and Activities:
Optional Reading and Activities:

No Exam